





KONGSBERG BUSINESS AREAS





Global market leader within offshore, merchant marine and subsea applications



Modern product portfolio in growing defense and aerospace niches



Developing the next generation of digitalized products and services

TECHNOLOGY DEVELOPMENT











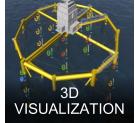


















Our R&D focus reflects our belief in technology leadership













INNOVATION DRIVES NEW OPPORTUNITIES





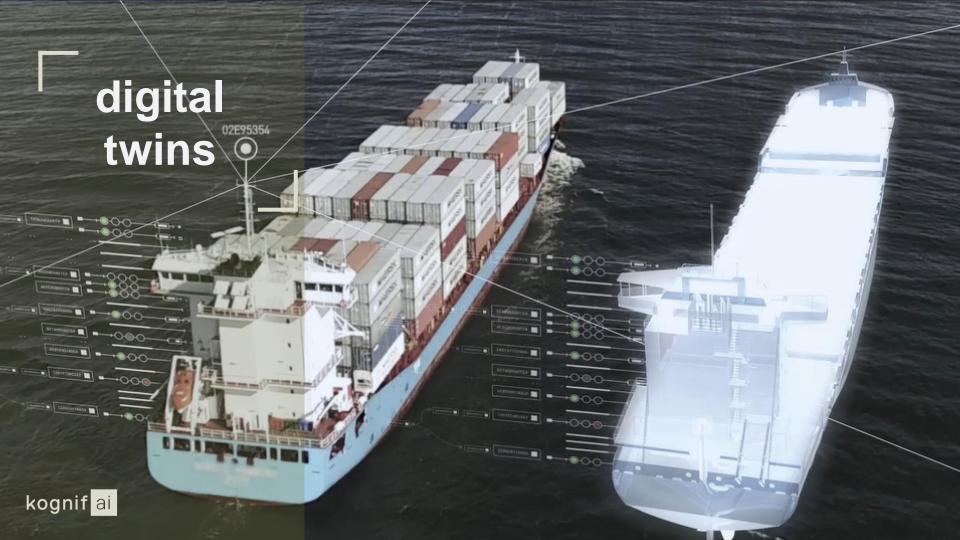






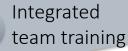
AUTONOMOUS OPERATIONS











Human factors

Coordinated

team training

Role play

Communication

Collaboration

- Communication
- **Decision making**
- Teamwork
- Leadership
- Situational awareness

Trends of

- Anytime & Anywhere
- Augmented reality

Digital future

of training

- Simulator networks
- Automated assessment

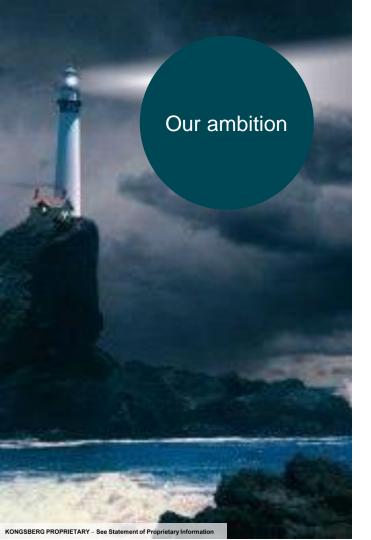
Singel Simulator

- Familiarization
- **Product training**
- Certification



Technical skills







Kongsberg Digital Maritime Simulation

- We acknowledge that our business is going through a process of digitalization that will impact our market, competitors, customers, and the way we do business.
- We will actively use this transition to strengthen our position and grow our customer value
- We will take the ecosystem position within the maritime training industry. We are in the best position to do so:
 - Having the most advanced simulation technology and domain knowledge.
 - And the most important; our great customers & partners; YOU

DIGITALIZATION; TWO MAIN STREAMS





Maritime Education & Training

- An ecosystem facilitating content/exercises, simulations and connectivity
- New user groups
- Training anywhere anytime
- Using Kognifai as a facilitator where relevant



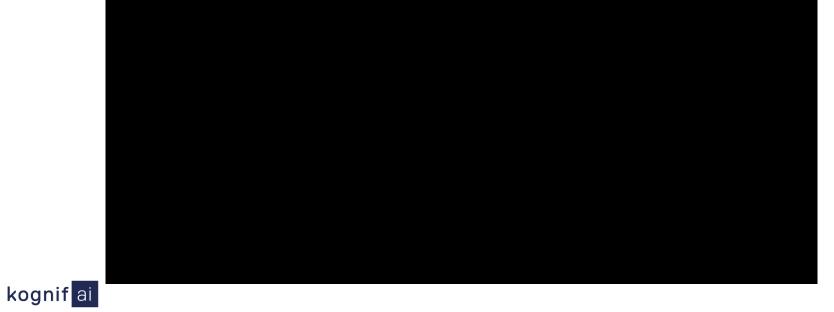
Maritime Industry

- An ecosystem, facilitating advanced simulation for vessel design and performance studies, supporting engineering and research, operational verification and optimization.
- Digital twin
- Autonomous operations, training needs?
- Development by simulations, engineering, synthetic world/test bed
- Decision support
- Using Kognifai as a facilitator where relevant

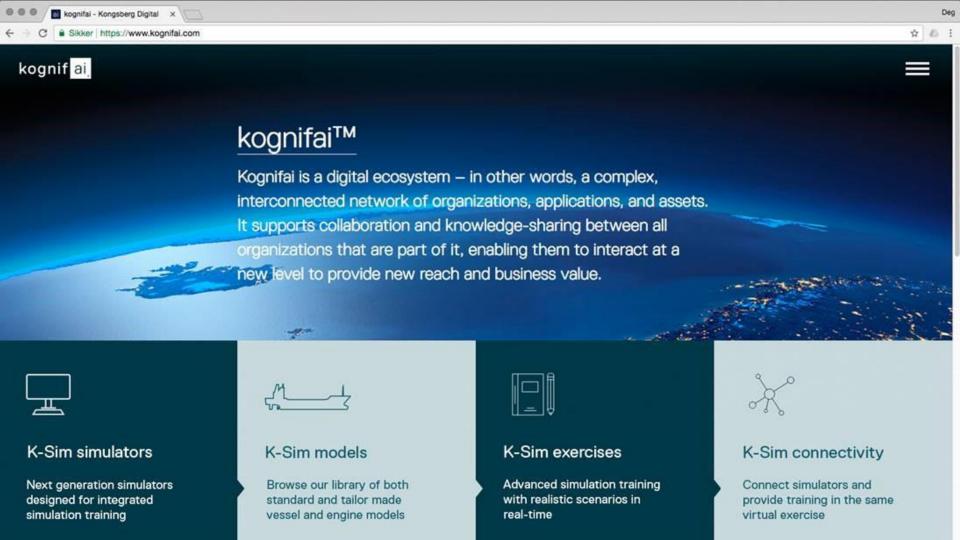
kognif ai



Introducing kogni<u>fai</u>



pa



KEY FOCUS AREAS















Creating an <u>ecosystem</u> between the K-Sim products and the many users

Adding value by addressing the space between the users and simulator systems

Opens up new business opportunities for Kongsberg and the Training providers





K-Sim Navigation Next level









KONGSBERG is founded on 200 years of experience and the core values of determination, innovation, collaboration and reliability.

We are a worldwide knowledge-based environment who work closely together with customers and partners to develop advanced systems and technology for people working under extreme conditions.

Our solutions ensure safety and high performance in operations ranging from deep sea to outer space.

As such, we create value for our customers, owners, employees and society at large



WORLD CLASS

THROUGH PEOPLE, TECHNOLOGY AND DEDICATION